

## iSURVEY acquisition + Wilhelmsen strategic partnership

Rachid Bendriss Chairman of the Board of Reach Subsea ASA

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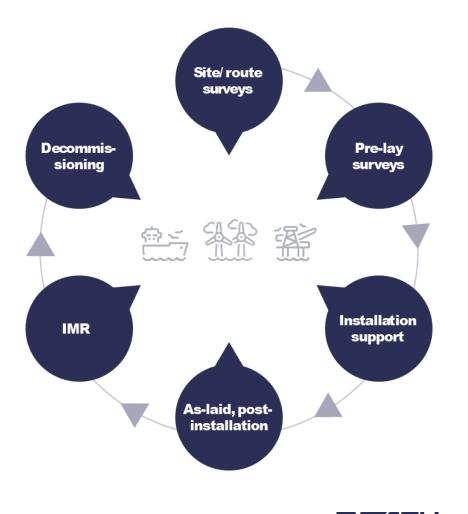
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## **Reach Subsea in brief**

- Subsea services for all types of offshore assets through the whole lifecycle
- We provide clients with Data and Solutions for clients' subsurface assets
- Services are delivered by our skilled people using the right technology from a subsea vessel
- Developed for the oil & gas sector, our services are increasingly adopted by other sectors of the blue economy



SUBSEA

## **Reach Remote – future proofing subsea services**

# The next step in subsea operations

- Remote and autonomous
   operations of subsea vessels
- Jointly developed with Kongsberg Maritime and Massterly
- Safe operations conducted from onshore control room
- Dramatically lowers operational costs and environmental footprint of subsea operations



20-30%

Lower cost for clients

20-30%

ROI for Reach

90-100%

Lower emissions



## Strategic move to expand and deepen Reach's offering



- Acquire 100% of iSURVEY for NOK 135 million, settled through 33.8 million Reach shares and NOK 25 million cash
- Further strengthening of Reach data management and data analytics capabilities, allowing expansion of service scope
- Private placement of NOK 150 million towards Wilhelmsen New Energy at NOK 3.25 per share
- Foundation for strategic co-operation on Reach Remote, and provides equity funding for 2 x Reach Remote







## iSURVEY – An asset light, high-quality survey provider



## **Primary source of synergies is expansion of Seabed surveys**

|                                |   | iSURVEY<br>revenue distribution |
|--------------------------------|---|---------------------------------|
| Seabed surveys                 | <ul> <li>Own survey projects with vessel responsibility</li> <li>Seabed mapping, site surveys, route surveys and inspection</li> </ul>  | 41%                             |
| Offshore cable<br>installation | <ul> <li>Survey support for installation and maintenance of high voltage cables</li> <li>Global frame agreements with Nexans and NKT</li> <li>Use of in-house hardware and software tools</li> </ul>                                | 29%                             |
| Rig moves and<br>mooring       | <ul> <li>Surface and subsea positioning services for rig moves and mooring operation</li> <li>Annual service agreements with North Sea oil companies</li> <li>Implementing remote operations from onshore control centre</li> </ul> | ions                            |
| Marine construction            | <ul> <li>Positioning services for subsea IMR and subsea installation</li> </ul>   | 11%                             |



## Reach has the key to unlock iSURVEY's potential

### Revenue potential existing business (NOKm)



Note: 2021 figures are unaudited. All figures according to NGAAP.

## Business volume can be doubled by mobilising iSURVEY onto two Reach spreads

- Revenue for one multi-purpose spread typically NOK 250m p.a. with project margins at 15-20%
- iSURVEY scope around 50%

#### Key enablers possessed by Reach

- Reach has extensive commercial track record in managing full spreads
- Reach has strong technical track record in project execution
- Reach has the balance sheet required to execute

## Primary demand driver for surveys is offshore wind and electrification



## iSURVEY acquisition creates a larger and fully integrated Reach



Longstanding relationship and cooperation between Reach and iSURVEY improves transaction certainty

### Capabilities to operate full survey spreads on multiple vessels

- Ability to take on larger survey projects with higher margins
- Stronger competitive position in survey driven new verticals

#### Strengthens the value proposition of Reach Remote

- Inhouse data processing and data analytics capabilities

#### **Increase Reach's presence and offering to renewables**

- iSURVEY with 50% of business to non-O&G industry
- Local presence in UK and Asia to build upon



## Executing on value accretive, opportunistic growth strategy



### Key strategic objectives executed

### OCTIO acquisition

- Expands Reach Subsea's services portfolio into the carbon capture and storage (CCS) segment
- Strengthens Reach Subsea's survey and inspection data capabilities, with patented technology
- Substantial settlement in Reach shares to Octio employees
- Closed in 4Q 2021



### 2 iSURVEY acquisition

- Strengthens inhouse data management and data processing capabilities
- Adds local presence in UK and Singapore, and upsale opportunities towards iSURVEY clients
- Large synergy potential in deploying iSURVEY capabilities onto Reach subsea spreads
- Closing in 1Q 2022

Strengthening the "software" offering surrounding Reach Remote

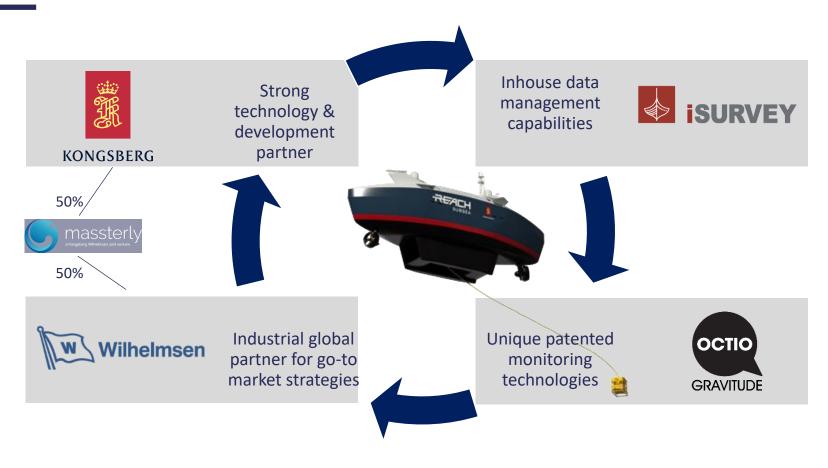


## Wilhelmsen New Energy new strategic partner

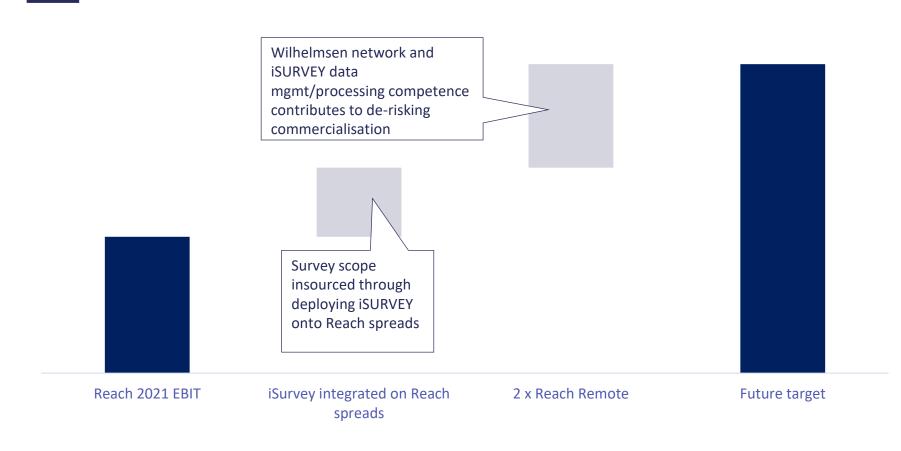
- Wilhelmsen as strategic partner contributing to ensure the commercial success of Reach Remote
  - Already involved through its 50% ownership of Massterly, the "marine crew" of Reach Remote
  - Has a substantial global maritime network
  - Building an "ecosystem" of services along the renewable value chain Reach Remote is a perfect fit
  - Wilhelmsen and Reach have carried out a Reach Remote joint market study, identifying opportunities and potential new business models
- Wilhelmsen New Energy to subscribe for NOK 150 million in a directed private placement at NOK 3.25 per share, and will be granted 44.8 million warrants at NOK 4.00 per share
  - Secures equity funding of 2 x Reach Remote
  - Potential equity from exercise of warrants could accelerate Reach Remote roll-out strategy
  - Wilhelmsen to be represented on the Board of Reach Subsea



## **Building blocks for Reach Remote success falling in place**

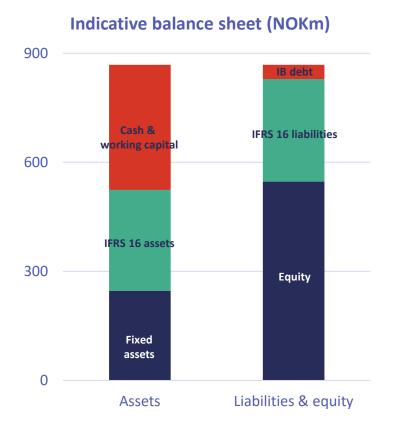


## Strategic moves lead to bold ambitions





## **Robust financial position – ready for growth**



- Including private placement of NOK 150m and acquisition of iSURVEY
- Cash and working capital position of nearly NOK 350m, with limited bank debt
- Term sheet from Sparebank 1 SR-Bank for NOK 195m debt financing of Reach Remote
- A strong balance sheet positioning the company to pursue Reach Remote and scale up full survey spreads



## The trusted data and subsea service provider for ocean-based industries

## Rapidly growing ocean-based industries market

- Stable oil and gas market mid to long-term, demand for maintenance and decommissioning to accelerate
- Green energy transition creating attractive business opportunities
- New verticals emerging

# Well-positioned to capture profitable growth opportunities

- Leveraging 10+ years of spotless execution and global customer network consisting of several energy supermajors
- Highly experienced management and operational team
- Digitally-enabled, cost-efficient, technologydriven services and solutions

### **Robust financial profile**

- Solid balance sheet
- Positive cash flow and liquidity buffer
- Attractive and sustainable dividend

# Creating sustainable value for all stakeholders

- Continuous operational improvements to enhance efficiency and reduce emissions
- Stringent HSEQ standards and solid safety track record
- Goal of zero harm to personnel, environment and equipment

# Pursuing value accretive bolt-on acquisitions

- Exploring opportunities to deepen technology base and expand value chain
- Lean and agile organization
- Supportive majority shareholders





# Appendix



## **Transaction description – sources and uses**

- Transaction to fully fund Reach Subsea for the delivery of 2x Reach Remote newbuilds and increased business volume following iSURVEY acquisition
- Wilhelmsen New Energy to subscribe for, and be allocated, NOK 150 million private placement at NOK 3.25 per share
- Term sheet with Sparebank 1 SR-Bank for NOK 195 million debt financing of Reach Remote
- Targeting soft funding of NOK 40 million for Reach Remote from various sources

| Sources                               | NOKm |
|---------------------------------------|------|
| Shares issued to iSURVEY owners       | 110  |
| Private placement of equity           | 150  |
| Bank financing of Reach Remote        | 195  |
| Targeted soft funding of Reach Remote | 40   |
| Existing working capital              | 205  |
| Sum sources                           | 700  |

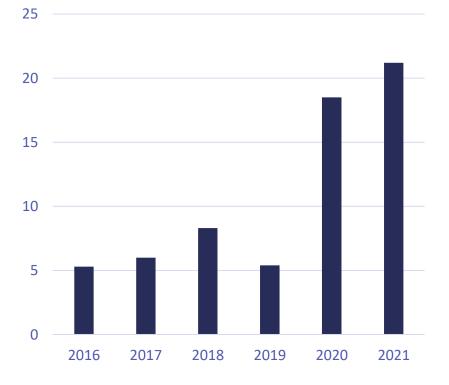
| Uses                       | NOKm |
|----------------------------|------|
| Acquisition of iSURVEY     | 135  |
| Reach Remote               | 395  |
| General corporate purposes | 170  |
| Sum uses                   | 700  |

## **iSURVEY revenue and EBITDA**



Note: 2021 figures are unaudited. All figures according to NGAAP.

## EBITDA (NOKm)



SUBSEA